

Scrutiny Topic Registration Ref

Name of person proposing topic: Tim Cooper	Date: 03/10/11
Contact:	
Suggested title of topic: Pittville Community Bridge	
What is the issue that scrutiny needs to address?	
<p>A poorly managed project has resulted in poor design, poor consultation (to schools) a design outside the budget, a request for more money mid project, a confused procurement process resulting in CBC staff having to split up the job and over-running installation.</p>	
What do you feel could be achieved by a scrutiny review?	
<p>The result is an over running – over budget job causing embarrassment to the Council.</p> <p>We need to learn by the failures of this project and either improve procedure to ensure projects are handled better – or make a decision not to try and manage this type of project in future.</p> <p>I am concerned that the Pittville Gates project might suffer in the same way.</p>	

Priority and urgency

Is the topic urgent?	X
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If so, please consider which of the following might apply:

Is there a strict time constraint?	
Is there currently high media coverage?	
Is there high public pressure to respond?	
Does it involve a high risk to the council?	X
Any other reasons:	
Although there are no immediate time constraints, I think we should act quickly as we know we have a problem. I believe we could attract negative press coverage and need to head this off.	

Issues

Please consider whether the following might apply:

Is the topic important to the people of Cheltenham?	X
Does the topic involve a poorly performing service or high public dissatisfaction with a service?	X
Is it related to the Council's corporate objectives?	
Is it directly related to an item on the council work plan?	X
Has there been media interest in the topic?	X
Can scrutiny help in the development of council policy?	X
Any other issues or details:	

Officer Implications

Please give your comments on this proposed topic, for example is there any other similar review planned or in progress, are there any potential resource constraints etc

An independent project review is proposed to be undertaken internally once the project is complete. The bridge is due to be installed in December, so the review could commence in January subject to resources being made available to undertake this. The review could take place under the banner of the scrutiny function and the results could be reported back to the relevant O&S committee. The review would identify any learning points for future projects.

The council was unable to provide project management to the project, so external expertise was bought in to undertake the quantity surveying and project management role, and these were built into the project costs.

The council introduced Project Management Guidelines in November 2010, which would apply to future projects.

Adam Reynolds, Green Space Development Manager

Links to Business Plan and Corporate Objectives or Risk Register	
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